"culture empowering community"
Thank you to Ash Dargan for the images used throughout the document

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Message from the Chair

It’s been great to see Larrakia Nation grow over the past year in professionalism, profile and performance. Our new community centre/HQ and new activities including our Marine Rangers and the Garrmalang Festival have really put Larrakia Nation on the map.

The establishment of the new Cultural Knowledge Unit as a means of storing, promoting and sharing Larrakia cultural knowledge within and outside our community is just one of the ways the organisation has been increasing its activities for its members.

Thank you to the board and staff for their hard work in making Larrakia Nation what it is today, including our outgoing CEO, Ilana Eldridge. I also want to acknowledge our longstanding board member and elder Mr. James May, who passed away this year.

It feels like the future is well and truly in our hands from 2015 as we start the year with a new building, a new CEO and new strategic plan to set the direction for the next few years. As a member, client or stakeholder we want to hear from you about where you think Larrakia Nation should be headed.

Darryn Wilson
Chair
November 2014

Message from the CEO

We’ve come a long way in 2013/14. We’ve transitioned from being a community services organisation focused on homelessness to a professional, collaborative social enterprise, with new, commercial businesses in environmental monitoring, events services, cross cultural training and the start of commercial income in catering and transport.

That’s not to say our service delivery has slipped – we are delivering more services to more clients than ever from Aged Care to Night Patrol. With 75% Aboriginal employment, we are setting best practice and showing how Aboriginal organisations and Aboriginal people can deliver outcomes in ways that mainstream organisations struggle to match.

We’ve also focused on partnerships to increase our impact, such as the Garrmalang Festival created in partnership with the Darwin Entertainment Centre, our Marine Rangers in partnership with the Department of Land Resource Management and our Outreach Service with City of Darwin and St. Vincent de Paul’s and Bagot Clinic.

Financially, it has not been the easiest year without our ICMS contract with the NT Government and the construction of a new building at the same time, but the changes that have been made put us in a secure financial position.

I’ve got to say it’s great working in our new building and hope you will come by to check it out. It’s one of the many legacies of Ilana Eldridge, Larrakia Nation’s longstanding CEO and on behalf of the staff we wish her well in her future endeavours.

James Pilkington
A/g Chief Executive Officer
November 2014
## Organisational Performance at a Glance

| Governance and Administration | Board meetings | 12 meetings  
|                              |                 | 78% attendance |
|                              | Members         | 741 |
|                              | New building    | $1.9 million community centre |
|                              | Staffing        | 96 |
|                              | Finance         | $5,175,828 in income  
|                              |                 | $1,945,227 in net assets |
| Community Services | Aged Care     | 58 clients |
|                      | Meals on Wheels | 8,065 delivered |
|                      | Tenancy Support | 184 clients |
|                      | Emergency Relief | 27 clients |
|                      | Assistance with Care and Housing for the Aged | 43 clients |
| Outreach Services | H.E.A.L.       | 7,729 assists |
|                      | Care Coordination | MoU with Bagot Clinic |
|                      | Return to Country | 3,432 clients returned home  
|                      |                 | 285 people in accommodation  
|                      |                 | 14,164 Larrakia IDs issued |
|                      | Night Patrol    | 5,841 assists |
|                      | Halfway House   | 2,640 assists |
| Larrakia Rangers | Staff Training | 10 staff completed coxswains  
|                      |                 | 2 staff completed Cert II  
|                      |                 | Sampling and Measuring  
|                      |                 | 9 units Cert II CALM complete |
|                      | Commercial Projects | $421,672 in commercial income  
|                      |                 | 41% increase on 2012/13 |
|                      | Community Projects | 12 sites looked after  
|                      | Marine Rangers   | New program with 4 staff |
| Cultural Knowledge Unit | Art Centre   | New “Garrmalang Festival”  
|                      |                 | $207,686 in commercial income |
|                      | Healing Centre | Community consultation done |
|                      | Cross Cultural Training | $172,129 in commercial income |
|                      | Research       | “Bridging the Chasm” published  
|                      |                 | Won an ARC Linkage grant |
About the Larrakia People

The Larrakia people are the traditional owners of the Darwin region. Our country runs from Cox peninsula in the west to Gunn Point in the north, Adelaide River in the east and down to the Manton Dam area southwards.

The Larrakia had a vibrant traditional society based on our close relationship with the sea and trade with neighbouring groups such as the Tiwi, Wagait and Wulna. These groups shared ceremonies, songlines and intermarried.

When the first settlers arrived in the Darwin area, the Larrakia provided them with food. Despite conflict and marginalisation, from the beginning the Larrakia participated in the cultural life of the early settlement, and lived in and around the city, before we were moved out to camps further away from the city. Many popular sites around Darwin also hold specific meaning for Larrakia people, such as Stokes Hill, Mindil Beach, Rapid Creek and Casuarina Beach.

Today, we are a vibrant Aboriginal nation numbering around 2,000 people. Larrakia are broadly recognised for their strengths in performance, music and art. Many Larrakia have achieved mainstream success as doctors, lawyers, sportsmen and hold senior positions in government and other organisations.

The Larrakia have the longest running land claim in the Northern Territory, the Kenbi land claim. The court found in favour of us, but there has been no transfer of land ownership. Larrakia’s native title rights were controversially rejected in 2006. Despite receiving no legal recognition of continued connection to country, the Larrakia people continue to care for our land and water. We continue to preserve our stories and culture, making sure they are passed on to the next generation.

Larrakia feel particularly strongly about our role as Traditional Owners for the Territory’s capital, looking after visitors to our country. We continue to be active in the political sphere, but we are also diplomatic, willing to work with people to achieve the best outcome even from a position of disadvantage. We aim to foster partnerships according to the cultural protocols, which we ask you to understand and respect. These are visible on Larrakia Nation’s website, www.larrakia.com

VISION “to be a strong, self-sufficient and healthy Nation of Larrakia people, participating fully in the wider economy of Darwin and the Northern Territory, where Larrakia language, law and culture is known, respected and valued by all members of that community”
About the Organisation
Larrakia Nation Aboriginal Corporation was set up in 1997 to represent the interests and further the aspirations of the eight Larrakia families, particularly with respect to Native Title. Administered under the Corporations (Aboriginal and Torres Strait Islander) Act, it is a dynamic, membership-based organisation, a major Aboriginal service delivery and business development organisation in the areas of community services, homelessness support, rangers and arts and culture.

Larrakia Nation’s membership, currently more than 700 people, consists of descendants of the original inhabitants of the Darwin region, drawn from the eight main families: Batcho, Browne/Talbot/Kenyon, Cubillo, Fejo, McLennan, Raymond/Mills, Roman and Shepherd. These eight families are represented on the organisation’s logo by eight spears, together with the major totem for the Larrakia people, dangalaba (Crocodile).

Our purpose is to:

- protect Larrakia lands for Larrakia people, culture and country;
- promote Larrakia language, law and culture;
- secure the Larrakia Nation for the future, our children, our people and our Country; and
- alleviate social and economic disadvantage for Larrakia.
- to hold any titles to land

Larrakia Nation’s membership, currently more than 700 people, consists of descendants of the original inhabitants of the Darwin region, drawn from the eight main families: Batcho, Browne/Talbot/Kenyon, Cubillo, Fejo, McLennan, Raymond/Mills, Roman and Shepherd. These eight families are represented on the organisation’s logo by eight spears, together with the major totem for the Larrakia people, dangalaba (Crocodile).

Our values are important to our cultural and social identity and include:

- the Larrakia Nation objectives, as per our constitution;
- the Larrakia identity as the foundation of the Larrakia Nation;
- the survival and responsiveness of Larrakia culture to the dynamics of colonisation, urbanisation and the growth of a thriving multicultural city;
- our role (past and present) in welcoming visitors onto our land and in our struggle for recognition of our land rights;
- recognition of our role as the host of this land through managing country, conducting ceremonial activities, welcoming and assisting visitors, coordinating activities on Larrakia country and educating visitors about Larrakia people, our land and our culture;
- being responsive to opportunities and change, while maintaining a commitment to Larrakia cultural integrity;
- a commitment to and a belief in the mutual benefit of services being accessible by all;
- our position as an Indigenous role model in the areas of governance, program management and development.
Staff
Larrakia Nation is one of the largest local Aboriginal employers, with around 96 staff at any one time, 74% of whom are Aboriginal, up from 71% in the 2013 financial year. This ratio is significantly higher than other large, urban Aboriginal organisations in the NT, and our best practice in this area is due to a lot of hard work, including a policy suite and EBA designed to provide a culturally appropriate working environment, flexible working arrangements, a hardship loan scheme to help keep people in work, an organisational structure designed to provide pathways into management, a focus on training and empowerment and collaborative decision making throughout the organisation. We want to do more to share our knowledge to assist others with Aboriginal employment and retention and so we have started an EAP development project this year. We aim to be the Aboriginal employer of choice and will continue to work hard to create Aboriginal job opportunities and empower Aboriginal people throughout their career.

Finance
This year we have received a qualification on our audit. The long-running return to country program client management database needs fixing and we have entered into a partnership with the Northern Territory Government to do so. We also have negative figures across our financial indicators this year due to the construction of our new community centre and HQ, the end of our Integrated Case Management Service contract and changes to the way we carry forward grant income.

Comprehensive income
The operating deficit for 2013/14 was $458,340 as compared with a surplus of $560,564 in 2012/13, mainly due to the changes in the way we carry forward grant income and the decrease in revenue from the end of our ICMS contract with the NT government.

Cash Flow
There was a decrease in cash of $439,224 in 2013/14 compared with a $169,156 increase in 2013, largely due to the use of our accumulated cash for the construction of the new building.

Balance Sheet
There was also a decrease in our net assets of $458,340 in 2013/14, standing at $1,945,227 at the end of 2013/14 as compared with $2,403,567 in 2012/13. This is mainly due to significant deferred revenue as we carried over grants for expenditure in 2014/15, and also took out a loan of $500,000 to complete the building.

Aboriginal Staffing

Employment status

![Employment status chart](chart.png)
Locations
Our community centres are open to the Aboriginal community for meetings, community groups and trainings and are a great place to hang out or take part in one of our many activities. We operate from three locations – our Larrakia Community Centre and HQ in Coconut Grove, the Bagot Community Centre and our Casuarina Office.

Larrakia Community Centre/HQ
Located at 76 Dick Ward Dr. Coconut Grove, our new Larrakia community Centre and HQ was completed shortly after the end of the financial year. Come on down to meet the staff or take part in one of our cultural activities! You can also call us on 08 8948 3733

Bagot Community Centre
Located within Bagot Community off Bagot Road, our community services are run from Bagot Community Centre, as well as community activities like our elders' social day and the Bagot women’s group. If you want some assistance, our number is 08 8985 6811

Casuarina Office
Located next to Centrelink on Scaturchio St. Casuarina, this office operates our Territory Connect (formerly Return to Country) and Larrakia ID services.
Governance

Responsibilities
Each of the eight Larrakia families nominates representatives to the board. These directors sit for two years, with half of the positions usually up for re-election at each Annual General Meeting. Directors should possess skills in administration, finance, business management and corporate governance that will assist the corporation. Directors govern the organisation in accordance with the organisation’s rulebook. It is the responsibility of directors to:

- Ensure that the organization has strong membership and is financially viable.
- Ensure that programs are reviewed and services are delivered, delegated to senior staff via duty statements.
- Ensure that policies and procedures are kept up to date, delegated to senior staff.
- Ensure that there is an approved budget each year and that the funds are accounted for by having proper bookkeeping and yearly audits.
- Ensure the recruitment of quality staff and that staffing agreements, working conditions and legal requirements are adhered to.

Directors
Three directors attended all twelve board meetings in the year. The board was very stable throughout the period. Our longstanding McLennan family representative, Mr. James May, passed away and Lisa Siebert was appointed as his replacement.

<table>
<thead>
<tr>
<th>Name</th>
<th>Family</th>
<th>Meetings attended</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Emily Browne</td>
<td>Browne/Talbot/Kenyon</td>
<td>12</td>
<td>Secretary</td>
</tr>
<tr>
<td>Darryn Wilson</td>
<td>Cubillo</td>
<td>12</td>
<td>Chair/Secretary</td>
</tr>
<tr>
<td>Corey Kurnoth</td>
<td>Fejo</td>
<td>3</td>
<td>Deputy Chair</td>
</tr>
<tr>
<td>Audrey Tilmouth</td>
<td>Roman/Danks</td>
<td>12</td>
<td></td>
</tr>
<tr>
<td>June Mills</td>
<td>Raymond/Mills</td>
<td>10</td>
<td></td>
</tr>
<tr>
<td>Lisa Siebert</td>
<td>McLennan</td>
<td>2</td>
<td>Appointed June 2014</td>
</tr>
<tr>
<td>Victor Williams</td>
<td>Batcho</td>
<td>6</td>
<td></td>
</tr>
<tr>
<td>Betty Shepherd</td>
<td>Shepherd</td>
<td>5</td>
<td>Appointed February 2014</td>
</tr>
<tr>
<td>Mr. James May</td>
<td>McLennan</td>
<td>10</td>
<td>Deceased June 2014</td>
</tr>
</tbody>
</table>

Board meetings 2013/14

- 24 July
- 21 August
- 25 September
- 23 October
- 27 November
- 4 December
- 29 January
- 26 February
- 19 March
- 30 April
- 4 June
- 25 June
Larrakia Nation’s Community Services aims provide community controlled, culturally based models of care to Aboriginal people as an alternative to mainstream providers of support. We currently work in the areas of aged care, housing support, meals and transport. Community Services are provided from the Bagot Community Centre.

**Aged Care (HACC & CACP)**

Program Overview

Larrakia Aged Care and Disability Program assist elderly and disabled Aboriginal clients to remain in their own homes and communities and out of residential care through the provision of culturally appropriate support. We help clients with day to day chores and other home support to maintain their independence. We also assist clients to engage in the wider community with organisations such as Centrelink, attend medical appointments and go shopping. Larrakia Nation also organise social activities for our clients such as bingo, picnics, fishing, craft, visiting friends and outings. Within our Aged Care Program we provide three levels of service: Meals on Wheels, Home and Community Care (HACC - a basic level of support), and Community Aged Care Packages (CACP - a medium level of support).

**Years performance**

Larrakia Aged Care has seen more stability within team both at a program management and direct support level. For the financial year 2013-2014 Larrakia Aged Care has improved in the number of services provided within its basic home care program (HACC) across all service types. Likewise, as can be seen below in table 2, the number of clients receiving some kind of aged care service has increased. During 2014 we were able to secure additional funding in recognition of our performance against our service agreement and an obvious increase in the demand for our services. This year the number of Aboriginal staff within the aged care program has remained at 90%, all of whom report high levels of satisfaction in the work they are doing.

2013-2014 has seen significant progress with regards to our continuous improvement plan and this will place us in a good position for the next quality services review scheduled for November 2015.

<table>
<thead>
<tr>
<th>Service Type</th>
<th>Clients</th>
</tr>
</thead>
<tbody>
<tr>
<td>HACC</td>
<td>21</td>
</tr>
<tr>
<td>Meals on Wheels</td>
<td>11</td>
</tr>
<tr>
<td>HACC &amp; Meals on Wheels</td>
<td>31</td>
</tr>
<tr>
<td>CACP</td>
<td>10</td>
</tr>
<tr>
<td>Total Services</td>
<td>58</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Activity (HACC)</th>
<th>Assists</th>
</tr>
</thead>
<tbody>
<tr>
<td>Assessment, Care</td>
<td>56</td>
</tr>
<tr>
<td>Coordination, Counselling and Case Management</td>
<td></td>
</tr>
<tr>
<td>Centre Based Activities</td>
<td>1974</td>
</tr>
<tr>
<td>Domestic Support, Social &amp; Personal Care</td>
<td>3612</td>
</tr>
<tr>
<td>Transport Services</td>
<td>1873</td>
</tr>
<tr>
<td>Total</td>
<td>7515</td>
</tr>
<tr>
<td>Meals on Wheels</td>
<td>8065</td>
</tr>
</tbody>
</table>
Tenancy Support (TSP)

Program Overview
The tenancy support (TSP) team work with the town community residents in their homes to keep their tenancies and maintain a healthy living space. Achieving this involves assisting people to access services, setting up resource management strategies, assisting when family and other visitors come to stay and creating a safe and healthy home in an urban environment. This includes working with people on attaining employment, personal development and life skills. Tenancy support works with people individually and in the community or group activities, including the Bagot Women’s Group.

Years Performance
The year has seen Tenancy Support grow in capacity as the team has developed a more effective approach to working on housing issues in the communities. The number of clients who received tenancy support services has nearly doubled since last year, due to the more holistic approach taken by the case management team. Throughout the year TSP also collaborated with other community and essential services to achieve results for individual clients and the communities.

A total of 184 individual clients were supported by the team. This figure is slightly down on the previous year and is likely to be reflective of difficulties recruiting for a vacant case officer during 2013-2014. Despite this the Tenancy Support team have undertaken numerous activities that are not reflected in the client number for example assisting with two scabies eradication days and numerous community events such as NAIDOC day celebrations and community clean up days in partnership with Keep Australia Beautiful.

During 2013-2014 the Department of Housing has been reviewing the Tenancy Support Program in line with the government’s agenda and whilst there was uncertainty in relation to the funding agreement, this was extended to July 2015.
Assistance with Care & Housing for the Aged (ACHA)

Program Overview
Part way through the 2013-2014 Larrakia Nation was successful in securing an eighteen month funding agreement for the Assistance with Care and Housing for the frail and Aged (ACHA). This program is designed to assist Aboriginal elders who are homeless or at risk of homelessness. The priority is supporting older people to address their immediate housing and care needs and is primarily a short term case management and referral service.

Years Performance
Funded to support forty clients and one hundred and twenty secondary clients the level of uptake in the first six months of operation clearly highlights a service delivery gap that previously wasn’t being met. During 2013-2014 thirteen primary and forty secondary clients we supported, and places this program on track in terms of achieving its key performance indicators.

Emergency Relief

Program Overview
Through the Department of Social Services we are funded a small amount to assist people in financial crisis. The aim of this program is to support people meet their basic needs. The vast majority of this funding during 2013-2014 was targeted towards assisting people secure accommodation and thereby reducing levels of homelessness with short-term or in the long-term.

Years Performance
This financial year we provided emergency relief to a total of 27 clients, 25 were Aboriginal and 2 were from an non-Aboriginal background. Of the funding we received there was a small underspend that was rolled over into the 2014-2015 funding period, as such we are able to help an additional number of people in need.

Community Visitors Scheme

Program Overview
Funded through the Department of Social Services, Larrakia Nation was able to
securing funding for this new program over a three year period. The aim of this program is to reduce social isolation for the frail and aged who are either currently in receipt of a Home Support Package or residing in a residential aged care facility.

**Years Performance**
As we received funding part way through the year most of the activities associated with this program was related to its setup. Activities have included reviewing our policies and procedures in relation to volunteers and marketing activities. Attraction of volunteers will be the challenge for this program during 2014-2015.

**Community Transport Service**

**Program Overview**
Our transport service, funded through existing funding agreements/programs, has been running for twelve months. The aim of this service is to support work readiness skills, retain staff and as an adjunct to other program areas, offering transportation to the individual programs clients, freeing up staff to undertake other activities such as case management and care coordination.

**Years Performance**
Initially there were issues of employee and client expectations with regards to transport on demand which is not what the service was established for. However, over the course of the year we have created a twice daily shuttle run from Bagot Community and support most program areas with their transport needs. Of significance is the impact that this has had for the Rangers programs where staff are provided with transport to and from work. Whilst this initially had teething problems, staff appear to be able to get to and from work more easily resulting in increased reliability.

Larrakia Nation wishes to acknowledge the work of our long-standing aged care employee Elizabeth Franz, who passed away this year.
The NT has the nation’s highest rate of homelessness. While Darwin city has undergone intense rapid commercial development, there remain significant gaps in resources to cater for visitors and urban drift from remote communities. It is with this backdrop that our Outreach staff work tirelessly to minimize devastating and often tragic impacts on our First Nations people: marginalization, discrimination, rapidly deteriorating health status, high levels of alcohol use and violence. Our 5 Outreach programs run from 6am to midnight, 5 days and 7 nights a week. These award-winning programs are amongst our most visible in Darwin-Palmerston region. With continued high outputs, all Outreach funded programs were renewed for 2014/15, by the Office of the Prime Minister and Cabinet (formerly FaHCSIA), NT Medicare Local and the NT Department of Health.

The focus for Outreach Services for 2013/14 was improvement in service delivery through close monitoring of program targets, staff development and moving to a more integrated service delivery approach. Notable achievements included Night Patrol performance - transporting ever increasing numbers of adults and children to safety; and our Care Coordination program - after struggling to establish, it now excels and is making real impact towards the national ‘Close the Gap’ targets. The NT Homelessness Summit 2014 was also a highlight, with Outreach staff in strong attendance and 2 workers awarded ‘Best Indigenous Worker’ and ‘Best New Talent’. LNAC was represented by the Outreach Manager at the Homelessness Summit Working group, ensuring our clients issues were up front and centre at the 3 day event, as well as playing active roles in the Darwin Safer City Working Group, Public Places Services Collaboration Group, the Bagot and Town Camps Service Provider meetings and Darwin Regional Accommodation Action Group.

Night Patrol

Program Overview

Night Patrol works closely with NT Police to increase community safety across the Darwin-Palmerston region and to reduce harm for homeless people living in the Long Grass. Through timely and culturally informed interventions, our Patrol crews regularly assists people at risk in the public domain and conveys them to places of safety, such as the sobering-up shelter, Royal Darwin Hospital or to extended family. This service does not have powers to force clients to do anything against their will, nor to arrest or handle personal belongings. Night Patrol operates from 4pm-12pm Monday-Saturday and 5pm-10pm Sundays using 3 vehicles. With 18 staff across the weekday and weekend crews, it is one of LNACs largest programs. The year began under the Commonwealth Attorney Generals Department then was transferred to the Department of the Prime Minister and Cabinet.
### Activity

<table>
<thead>
<tr>
<th>Activity</th>
<th>12/13</th>
<th>13/14</th>
</tr>
</thead>
<tbody>
<tr>
<td>Transport to Sobering Up Shelter</td>
<td>1349</td>
<td>1812</td>
</tr>
<tr>
<td>Police Call-outs</td>
<td>1229</td>
<td>2081</td>
</tr>
<tr>
<td>Safety</td>
<td>262</td>
<td>816</td>
</tr>
<tr>
<td>Transport to Hospital</td>
<td>84</td>
<td>203</td>
</tr>
<tr>
<td>Student Transport: Mar-Jun 2014</td>
<td>-</td>
<td>929</td>
</tr>
<tr>
<td>Total number Transported</td>
<td>2,924</td>
<td>5,841</td>
</tr>
<tr>
<td>No of nights 3 vehicles on Patrol</td>
<td>196</td>
<td>329</td>
</tr>
</tbody>
</table>

### Years Performance

This program went from strength to strength this year under the steady hand of a new Night Patrol program Coordinator, assisted by various Team Leaders over the year. We saw the number of people assisted increase by almost 100% and we responded to a 70% increase in call outs from NT Police. We saw improvements in staff attendance, shifts completed and the number of vehicles on patrol. In early 2014, staff adapted to an expanded service in response to a ministerial directive to prioritise the transporting home of school aged children; to this end, we purchased and outfitted a dedicated bus and diverted one patrol crew per night to this activity. Our new Freecall number was widely promoted, with a steady flow of calls from the community for our assistance (when appropriate as an alternative to police intervention). Training provided by NAAJA and Amity this year built staff capacity and confidence. Thanks to our dedicated crew that provides this service in difficult and sometimes dangerous situations, night after night, making people’s lives safer across the region.

### HEAL (Healthy Engagement and Assistance in the Long-Grass)

#### Program Overview

The HEAL Program is funded through NT Department of Health and focuses on improving access to primary health care for people living rough in Darwin. HEAL provides transport to health services and social activities, advocacy, public and
environmental health information, personal hygiene support, relocation of people, linen and bedding as needed, and social and community engagement through activities such as Arts in the Grass.

**Years performance**

HEAL continued to provide access to innovative health-related care for homeless people in the region by responding to ‘search and locate’ requests from the hospital and clinics and connecting clients with their appointments. They provided updates to clients on infectious disease outbreaks and basic first aid and wound dressing; they transported clients to court, parole, mandatory rehabilitation, family visits at the prison, and sorry business at the morgue and airport. High client loads over January-March reflect the additional hardship faced by people living rough over the monsoon season; HEAL provided cyclone watch updates and transported people to safety. They assisted researchers (interstate, local and LNAC) and the ABC and NT News with access to clients for interviews. HEAL continues an effective relationship with Darwin City Rangers, benefiting clients and supported the new Bagot Men’s Group. The challenge of developing effective links and referral pathways for clients to our Care Coordination program was met, with better health outcomes for patients. HEAL staff also attended the National ATSI Environmental Health Conference “Healthy Ways – Healthy Communities”.

<table>
<thead>
<tr>
<th>Activity</th>
<th>Assists</th>
</tr>
</thead>
<tbody>
<tr>
<td>Referrals to HEAL</td>
<td>1035</td>
</tr>
<tr>
<td>Referrals from HEAL</td>
<td>791</td>
</tr>
<tr>
<td>Transport to assistance</td>
<td>2,961</td>
</tr>
<tr>
<td>Client Advocacy</td>
<td>2,942</td>
</tr>
<tr>
<td><strong>Overall client numbers</strong></td>
<td><strong>7,729</strong></td>
</tr>
</tbody>
</table>

**Care Coordination**

**Program Overview**

Care Coordination is funded through NT Medicare Local ‘Closing the Gap’ program to support homeless people to register for GP Care Plans and better coordinate management of 5 specific chronic conditions (diabetes, heart, cancer, lung and kidney disease). Using an outreach
approach, our experienced Aboriginal Health Practitioners (AHPs) work with the hardest to reach clients and provide clinical care, case management and create effective links to medical services to help ‘close the gap’.

Years Performance
As a new program experiencing high staff turnover and working in extremely challenging and complex settings, it was slow to establish however, continued recruitment drives secured skilled staff and with strong support from management this program was overhauled. Now exceeding target quotas, it is recognised for delivering a unique health outreach service in the region. Supported by Larrakia’s HEAL and ACHA programs, their specialized care reduces the real human tragedies behind the appalling national statistics for premature death among First Nations people. Staff attended workshops, network meetings and received training on the MMeX national data base. With our dedicated and skilled staff, we can anticipate impressive outcomes to continue.

A Success Story (one of many)
‘Annette’ (not real name), a woman aged 52, had spent 30 years living rough in a Darwin Long-grass camp that was now her ‘home’. When our AHPs (Aboriginal Health Practitioner) found her, Annette had Stage 5 renal disease, was immobilized by excessive fluid retention and unable to lift herself from the ground. Annette herself was ‘disengaged’ from her own care and her location was difficult to access. All other health care providers had disengaged from her for some time. Our AHPs began with daily visits to build trust and rapport and provide first aid on-site. Within initial weeks they had purchased a bed and a wheelchair, enabling Annette to increase her mobility and live off the ground. To improve potential for access, strips of heavy plastic sheeting were laid over the sand to allow wheelchair access to and from the campsite. Through AHP liaison, Annette then agreed to commence a dialysis regime and LNAC assisted transport to other specialist health providers. Our staff convened weekly case conferences that ensured all relevant services were re-engaged in Annette’s care coordination. With resulting improved health and increased independence, Annette was registered on the list for housing with live-in care. Within 3 months, our AHPs efforts had turned Annette’s life around through intensive activity to ensure care coordination and reconnection with available services, thus averting the very real likelihood of premature mortality or exacerbated morbidity.

Return to Country
Program Overview
Located in Casuarina, this is the only travel service in town to assist a large number of Aboriginal clients with three specific services: issuing of IDs, booking travel to home communities and arranging
accommodation in town. The Larrakia Identification Cards are recognized by government, banking and commercial agencies and our Return to Country ‘loan’ service enables people to travel home when they have no other means to do so and would otherwise be stuck in Darwin sleeping rough or staying with families in severely overcrowded housing. Travel is booked and paid for upfront by the service, with the beneficiaries reimbursing the cost of their travel and accommodation (with a small subsidy charge) via periodic payments through Centrepay.

<table>
<thead>
<tr>
<th>Activity</th>
<th>Assists</th>
</tr>
</thead>
<tbody>
<tr>
<td>Return to Country - New</td>
<td>2,699</td>
</tr>
<tr>
<td>Return to Country - Repeats</td>
<td>733</td>
</tr>
<tr>
<td>ID Cards–New</td>
<td>693</td>
</tr>
<tr>
<td>ID Cards - Reissued</td>
<td>13,471</td>
</tr>
<tr>
<td>Accommodation Placements</td>
<td>285</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>17,881</strong></td>
</tr>
</tbody>
</table>

**Years Performance**

Despite the uncertainty of its continued operation due to loss of funding at the end of 2012/13 year, and the obvious impacts this has on staff morale, IRO staff are to be commended for their continued professionalism. The only Aboriginal run and staffed service of its kind, this program continued to be highly utilized over the year with over 14,000 Larrakia IDs issued, almost 3,500 people returned home, and 285 visitors assisted with accommodation in town. Returns home peaked at 400+ trips in January. The top 5 communities people return to this year were Nguiu, Wadeye, Elcho, Maningrida and Groote. In total RTC assisted almost 18,000 people with a $1.25 million turnover in transport and accommodation bookings. This program will be relaunched as “Territory Connect”.

**Halfway House**

**Program Overview**

The Watchouse program provides support, transport and diversion for homeless people. We pick up people on release from police protective custody and transport them to safer places, program an early morning breakfast program and diversionary activities for people who would otherwise be drinking. We also support clients to transition out of dangerous and destructive lifestyles, at their own pace, through case management models with innovative approaches.

**Years Performance**

The number of clients we assisted in our early morning pick-up and breakfast program increased by almost 100% and the total number of clients this program assisted overall rose by 65%. The funding for this program was due to cease, so we are pleased it was continued given these great outcomes.

The program saw changes over the year with staff departures, a facility closure, and relocating the breakfast program to Ozanam House (courtesy of St Vincent de Paul). Losing the accommodation component (due to major repairs required) shifted our focus to diversionary activities and we began a new Pilot project with a 3 way partnership with City of Darwin and St Vincent de Paul.

The ‘clean-up-mob’ pilot project provides a work-ready pathway for people motivated on the cycle of change to cease drinking and exit the long grass and has resulted in some clients returning to their home communities and families. As this ‘clean-up’ activity occurs in a commercial/residential hub, a side benefit is breaking down stereotypes of homeless people and improving local amenity. We continued to engage clients with Larrakia Arts in the
Grass activity and began work toward a ‘Long Grass Art Exhibition’. Our Watchhouse staff won the inaugural NT Homelessness Sector Awards for Best Indigenous Worker and Best New Talent at the 2014 Homelessness Summit.

<table>
<thead>
<tr>
<th>Activity</th>
<th>12/13</th>
<th>13/14</th>
</tr>
</thead>
<tbody>
<tr>
<td>Morning pick-ups</td>
<td>611</td>
<td>1123</td>
</tr>
<tr>
<td>Breakfast program</td>
<td>217</td>
<td>835</td>
</tr>
<tr>
<td>Diversion</td>
<td>681</td>
<td>572</td>
</tr>
<tr>
<td>Accommodation residents</td>
<td>91</td>
<td>110</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>1600</strong></td>
<td><strong>2640</strong></td>
</tr>
</tbody>
</table>
Larrakia Rangers look after Larrakia land and sea country whilst providing employment and training for disadvantaged Larrakia and other Aboriginal people. Larrakia Rangers income comes from a mixture of grant funding, primarily from the Indigenous Land Corporation and the NT’s Department of Land Resource Management as well as fee for service activities.

Community Activities
Larrakia Rangers carried out a wide range of land management activities across sites of ecological and cultural significance around Larrakia country this year, working on more sites than ever across the region, often in partnership with other groups looking after country.

Stokes Hill weed removal, site rehabilitation and erosion control

Tree Point Poinciana weed removal and replanting native vegetation, funded by Territory NRM

Rapid Creek revegetation work with Territory NRM

Casuarina Coastal Reserve revegetation to stop dune erosion, weeding and planting new Casuarina trees

Larrakia Community Centre planting trees, fencing and landscaping new building

One Mile Dam community cleanup with Keep Australia Beautiful

Fifteen Mile community cleanup with Keep Australia Beautiful

Bagot Community community cleanup with Diesel Dave and Keep Australia Beautiful

Ludmilla bush block mission grass removal and rubbish collection with Ludmilla Landcare

Virginia shell midden protection with NT Heritage Branch
Shoal Bay and Berry Springs trial rehabilitation of the Howard River Sand Sheets with Greening Australia and Conservation Volunteers Australia

Kenbi Larrakia/Wagaitj place name recording and verification with Belyuen elders and University of Newcastle

Commercial Activities
Our largest project this year was for Seaforce Pty Ltd working on the ConocPhilips jetty refurbishment, surveying each day for crocodiles and assisting the dive teams to meet safety requirements. It required two rangers per day six days a week on our own boat. This project has required a lot of preparation and included upgrading of the boat and our policies and procedures to meet oil and gas industry standards.

We also undertook activities with a variety of clients related to the Inpex near shore monitoring project as part of the dredging work undertaken by the firm. Our largest client was GHD which we worked with on marine mammal spotting, and we also worked with Cardno Pty Ltd on boat ramp surveys of fishermen.

We also continued with our conventional land management work. We undertook weed spraying for Sodexo at the airport, and a coffee bush weed control job for Crown Lands at Lambell Terrace, and Kahlin compound. The work for NT Parks and Wildlife Service decreased this year but we did do the clearing and reopening of Holmes Jungle.

Marine Rangers
The Marine Rangers was an excited new initiative this financial year that has already had a big impact and achieved great community outcomes. They are funded by the Darwin Port Corporation’s offsets program via the NT Government’s Department of Lands Resource Management with an additional contribution from the North Australian Marine Research Alliance via Charles Darwin University.

The program is designed to provide Aboriginal people experience and training working alongside scientists and ecologists from a variety of academic
institutions and government departments, primarily in marine bioscience. It has presented the rangers with a variety of opportunities in terms of working in partnership with teams from the Department of Land Resource Management, CSIRO, the Aquatic Health Unit and PhD students from CDU. Projects have included water sampling, fish surveys using underwater cameras, sea grass surveys, animal surveys in remnant bushland, migratory shorebird counts, pontoon water quality monitoring and research on the Daly River.

**Training**

On top of all the work the rangers carried out, there were a lot of training goals achieved this year, filled by a combination of formal and informal training, short courses and on-going study.

**Certificate II Conservation and Land Management** is our major focus, with staff undertaking nine units this financial year including felling small trees, erosion, sediment control and seed collection.

We also have the opportunity to complete the **Inshore Coxswains** course as an intensive, with ten Rangers completing all 12 units and then getting sufficient sea time due to the opportunities from the ConocoPhilips/Seaforce project.

As part of the marine rangers program, two of the staff completed a **Certificate II in Laboratory Techniques, Sampling and Measuring**, run over two weeks at Nungalina College by NT Fisheries and attended by ranger groups from around the Top End.

Senior staff also undertook a number of short courses to improve their ability to deliver program outcomes and lead and mentor their staff. These included Leadership Training at CDU, Mentoring Indigenous Workers delivered by the Australian Indigenous Leadership Centre, Costing and pricing Quotes from the NT Department of Business.

Finally, staff also did informal training throughout the year. This included cultural knowledge such as traditional fish spear making techniques and bush tucker, as well as western science such as bird surveys and identification and beach debris survey techniques.
Cultural Knowledge Unit

The Cultural Knowledge Unit (CKU) offers cultural maintenance, income-generation opportunities and support for Larrakia and other Indigenous people living on Larrakia Land via: the art centre, event services (including Welcome to Country speeches), cross-cultural training, healing and research. CKU also aims to raise awareness of Aboriginal and Larrakia culture to the broader community and to strengthen identity within the community through being an innovative artistic and cultural hub.

Arts Centre

Program Overview
The Arts Centre offers support for Larrakia and other indigenous artists in Darwin through the provision of promotion of arts, training in skills surrounding the arts industry and alignment with employment in the arts. We aim to become an artistic and cultural hub for all Aboriginal people living on Larrakia Land.

Years Performance
An overhaul of the physical art centre space has prepared a foundation of a user-friendly environment. This has not only streamlined project and sales operations, but has also naturally attracted creative activity by individual members of the Indigenous community on a casual drop-in basis. Professional development focus has been on market-sensitive product development and promotion. The new LNAC website includes art-based events services promotion and booking form, public art portfolio, talent directory and online store to assist sales. The centre significantly increased the number of artist workshops from the previous year, while also increasing Indigenous staffing from zero to four members of staff by the end of 2014.

Other major projects included:

Public art projects Correctional Services (design for steel gates of new facility); Menzies School of Heath Research (designs for three large steel panels placed on the exterior of new building in Darwin Hospital precinct); Shell Development Australia (four carved large porcelainite rocks flanking entrance of new East Art Supply Base).

Exhibitions and festivals Mantra Cruise Ship Pop-up Exhibition Project, Darwin Aboriginal Art Fair, NAIDOC week, Bagot Arts Exhibition, AIME EXPO (Melbourne), Seabreeze Festival, Garrmalang Festival (ground floor exhibition, June Mills ‘Stolen Generation’ installation; white sails at DEC entrance), OutGames, and two Larrakia Arts films screened at Fist Full of Films.

**Art skills development** silk screening workshops with Bagot Women’s Group and other Larrakia artists, picture framing workshop.

**Product development for events** image licensing, conference logo design, corporate gifts, awards and conference bag product samples developed and promoted to event coordinators.

**Healing and Arts** two weekly two-hour workshops delivered to Mandatory Rehab Centre via FORWAARD; Wednesday morning Arts in the Grass workshops continue in conjunction with the HEAL program.

**Events**

**Program Overview**
Larrakia Nation aims to provide the opportunity for local people to earn a livelihood of practicing and sharing traditional arts and traditions. Involvement in events can vary from a Welcome to Country speech to three days of Indigenous performance and art displays, or simply be value adding through supplied products. Larrakia Nations acts as a hub for individuals and groups to develop their own art practice and profile through this program.

**Years Performance**
Event flyer and ‘Events Menu’ (with estimated fees) were created to engage interest from event organisers and to assist bookings of services. These documents were launched at AIME Expo (Melbourne, February) exposure to approximately 2,500 industry partners and prospective conference clients under the hosting assistance of the NT Convention Bureau.

Ever-increasing quote requests were generated from AIME presence, from NT Convention Bureau direct and from clients direct. Key clients include the NT AOD Sector Forum and the ASFB & ASL Congress 2014 for presentations, performances, corporate gifts and awards delivery. We have an ongoing relationship with the NT Convention Bureau to assist with ‘famils’.

CKU talent was hired for demonstration and teaching activities to be delivered at key public events including: Close the Gap Day, ACIKE (Aust Centre for Indigenous Knowledges & Education) Open Day at Charles Darwin University, and Tropical Gardens Spectacular at the George Brown Darwin Botanical Gardens.

**Cross-Cultural Training**

**Program Overview**
Larrakia Nation has developed a cross-cultural training package that is specific to Larrakia country and unique because of this. The purpose of the training package is to educate and raise awareness within the workplace about Larrakia culture and history.

The cross-cultural training explores Darwin’s history, the struggle and inequality that still exists for Aboriginal people and the best practices for a workplace. The dissemination of this information is not only to improve the statistics on workplaces retaining aboriginal staff, but to also give the broader community some background to the people and culture of the land they live on.
Years Performance
A cross-cultural training demonstration morning held early in 2014 where over 20 key prospective clients attended for an opportunity to experience a live, full demonstration of the cross-cultural training base package. Feedback forms indicated high testing for quality of delivery and content and a large number of positive, approved testimonials. Vital leads were generated for further negotiation and potential customisation of the package for specific industry sectors. A two-page flyer developed for the event and ongoing promotional opportunities.

Ongoing delivery as part of Leighton Contractor induction program averaged at three sessions per week. New clients include: Brien Holden Vision, ConocoPhillips, Australian Red Cross, and Cameron–CAMSERV.

Research
Program Overview
Larrakia Research is responsible for creating an evidence base to academic standards of information that enhances our own services, informs other Government and NGO services to the Aboriginal population, informs policy makers, and breaks down stigma and stereotypes in the wider community in relation to the Aboriginal population.

Years Performance
This year Larrakia Research started a major three-year research project investigating Aboriginal perspectives on mainstream society. This work has been funded by a prestigious and highly competitive Australian Research Council Linkage Grant and is being done in partnership with renowned academics from University of Tasmania and Sydney University, with support from the North Australian Aboriginal Justice Agency.
**Striving to Bridge the Chasm: My cultural learning journey** is the autobiography of James Gaykamangu, a Senior Elder from Milingimbi. This book was co-written by our Research Division and documents the life of this remarkable Aboriginal leader. It was written to inspire Aboriginal youth to persevere with their mainstream education and to educate and inform mainstream Australia.

**Healing Centre Development Project**

**Program Overview**

Funded by the Aboriginal Healing Foundation, this community consultation project aimed to understand Aboriginal community understanding of healing, community needs and develop a model for the establishment of a healing centre.

**Years Performance**

The project workers established a reference group comprising mainly Larrakia people to lead the project. Community members were engaged on-one and in groups to understand their needs. We also engaged with representatives of Bulgul and Belyuen communities, and we took elders living at the Juninga centre out on country. Aboriginal healers were trained in business development and we aimed to improve skills and knowledge gaps. Overall, there was a strong linkage between healing and culture, and healers were often cultural facilitators assisting people to understand and express their culture.

There was focus in healing in the workplace, for example we ran a workshop facilitated by Larrakia man Ash Dargan was aimed at providing Aboriginal and non-Aboriginal people who are working in the community sector with insight into the effects of historical trauma on Aboriginal people. The workshop aimed to inform participants about the continuing impact of trans-generational trauma on Aboriginal people and also addressed the ways in which trauma is expressed within society.

The project will be completed in late 2014 and we look forward to continuing to progress this important project.
The Year Ahead

2014/15 will be a transitional period for the organisation as we recruit a new CEO and engage the community. Financially, we need to rebuild the cash reserves of the organisation after the construction period. There will, however, still be a number of new initiatives carried out by the organisation.

Aboriginal Employment Assistance Program (EAP)
Larrakia Nation was successful in obtaining a grant to develop an Aboriginal specific Employment Assistance program. The aim of this program is to set up a support service for employees and their immediate families and address any issues that are impacting on their ability to maintain employment. This is achieved through short-term solutions focused counseling and psychological support. We are looking for businesses that are interested in taking part in the pilot.

Larrakia Heritage Management
Larrakia Nation has received its first heritage grant for documenting and preserving four historical sites, ranging from a leprosy colony to Aboriginal petroglyphs. We are also working obtain recognition for Larrakia heritage values at Kulaluk and Gunn Point. We hope to establish heritage management as a social enterprise working with the CKU and Rangers.

Territory Connect
Larrakia Nation has recently entered into a partnership with the Northern Territory Government to develop Return to Country into a sustainable business offering two way travel to and from remote communities.

Community Engagement and Strategic Planning
With the transition in leadership and the ongoing development of the organisation, Larrakia Nation will be carrying out a period of engagement with the Larrakia community, other stakeholders and clients to better understand aspirations for the community, the organisation, and identify priority areas of need/opportunity for new services and enterprises. This will feed into a strategic planning process.
Larrakia Nation wishes to acknowledge the support of the following organisations and individuals for their contributions to the organisation in the 2013/14 financial year.

**Organisations**

AMRRICC
ANKAAA
Arts NT
Bagot Clinic
BP Bagot
Cardno Pty. Ltd.
Catholic Care NT
Centrelink
City of Darwin
Conventions Bureau NT
Department of Business NT
Department of Health NT
Department of Social Services
Department of the Prime Minister and Cabinet
Department of Housing
Department of Land Resource Management
Diesel Dave
The Digital Hub, City of Darwin
Environment Centre NT
Foodbank NT

**Donors and Sponsors**

Air North
Arnhemland Progress Association
Bendigo Bank
GHD Pty. Ltd.
Great Moscow Circus
Law Society Public Purposes Trust
Uniting Church of Australia

**Volunteers**

Anne Maureen
Kym Neyfin
Ochre Gilespie
Eliza Stafford
Simon Frankland

**GHD Pty. Ltd.**

HK Training and Consulting

Indigenous Land Corporation

Leighton Constructions

Medicare Local NT

Northern Territory Natural Resource Management

One Mob Dancers

Rapid Resources

Seaforce Pty. Ltd.

Shell Pty. Ltd.

St. Vincent de Paul Society
Larrakia Nation Aboriginal Corporation

ABN: 56 531 057 147

ICN: 3170

General Purpose Financial Report
For the Year Ended 30 June 2014
# GENERAL PURPOSE FINANCIAL REPORT

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<th>Page</th>
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<td>24- 25</td>
</tr>
<tr>
<td>Certificate by Directors’ of the Board</td>
<td>26</td>
</tr>
</tbody>
</table>
DIRECTORS' REPORT

Your directors submit the financial report of the Larrakia Nation Aboriginal Corporation for the financial year ended 30 June 2014.

Directors
The names of Directors throughout the year and at the date of this report are:

Darryn Wilson  
Audrey Tilmouth  
Corey Kurtho  
Lisa Siebert  
Kenny Reid  
Betty Shepherd  
Emily Browne  
Tina Raymond  
James May  
June Mills  
Victor Williams

Principal Activities
The principal activities of the corporation during the financial year were:

— To provide support for Larrakia people in the continuance of their Aboriginal Law, language and culture; and the protection of their Traditional Country.

— To promote respect for Larrakia law and culture within the Larrakia Community and within the wider community, particularly the wider Darwin community.

Significant Changes
No significant change in the nature of these activities occurred during the year.

Operating Result
The operating deficit for the period ended 30 June 2014 amounted to $458,340 and for the period ending 30 June 2013 amounted to a surplus of $560,564.

Signed in accordance with a resolution of the Board of Directors.

Emily Browne

Darryn Wilson

2 day of December 2014
# Statement of Comprehensive Income

## For the Year Ended 30 June 2014

<table>
<thead>
<tr>
<th>Note</th>
<th>2014 $</th>
<th>2013 $</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenue</td>
<td>2</td>
<td>5,175,828</td>
</tr>
<tr>
<td>Investment revenue</td>
<td></td>
<td>13,474</td>
</tr>
<tr>
<td>Other gains and losses</td>
<td></td>
<td>14,921</td>
</tr>
<tr>
<td>Depreciation and amortisation expenses</td>
<td></td>
<td>(53,529)</td>
</tr>
<tr>
<td>Employee benefits expense</td>
<td></td>
<td>(3,928,260)</td>
</tr>
<tr>
<td>Project and program expenses</td>
<td></td>
<td>(343,185)</td>
</tr>
<tr>
<td>Other expenses</td>
<td></td>
<td>(1,224,977)</td>
</tr>
<tr>
<td>Surplus/(Deficit) before income tax</td>
<td></td>
<td>(345,728)</td>
</tr>
<tr>
<td>Income tax expense</td>
<td>1a</td>
<td>-</td>
</tr>
<tr>
<td><strong>Net current year surplus</strong></td>
<td></td>
<td>(345,728)</td>
</tr>
</tbody>
</table>

**Other comprehensive income after income tax:**

<table>
<thead>
<tr>
<th>Note</th>
<th>2013 $</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gains on revaluation of land</td>
<td>-</td>
</tr>
<tr>
<td>Prior year adjustments</td>
<td>18</td>
</tr>
<tr>
<td><strong>Other comprehensive income for the year, net of tax</strong></td>
<td>1a</td>
</tr>
<tr>
<td><strong>Total comprehensive income for the year</strong></td>
<td></td>
</tr>
</tbody>
</table>

*The accompanying notes form part of these financial statements.*
### STATEMENT OF FINANCIAL POSITION
**AS AT 30 JUNE 2014**

<table>
<thead>
<tr>
<th>Note</th>
<th>2014</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$</td>
<td>$</td>
</tr>
</tbody>
</table>

#### ASSETS

**CURRENT ASSETS**
- Cash and cash equivalents: 5 $378,726 817,950
- Trade and other receivables: 6 $1,034,294 698,292
- Other assets: 7 $58,739 7,942

**TOTAL CURRENT ASSETS**
- $1,471,759 1,524,184

**NON-CURRENT ASSETS**
- Other financial assets: 8 $20,000 20,000
- Property, plant and equipment: 9 $3,437,871 1,956,280

**TOTAL NON-CURRENT ASSETS**
- $3,457,871 1,976,280

**TOTAL ASSETS**
- $4,929,630 3,500,464

#### LIABILITIES

**CURRENT LIABILITIES**
- Trade and other payables: 10 $854,257 643,239
- Provisions: 11 $257,018 146,658
- Deferred revenue: 12 $1,382,663 307,000
- Loans and borrowings: 13 $44,431 -

**TOTAL CURRENT LIABILITIES**
- $2,548,369 1,096,897

**NON-CURRENT LIABILITIES**
- Loans and borrowings: 13 $436,034 -

**TOTAL LIABILITIES**
- $2,984,403 1,096,897

**NET ASSETS**
- $1,945,227 2,403,567

#### MEMBERS FUNDS

- Retained earnings: 14 $1,713,409 2,171,749
- Asset revaluation reserve: 231,818 231,818

**TOTAL MEMBERS FUNDS**
- $1,945,227 2,403,567

*The accompanying notes form part of these financial statements.*
### Statement of Changes in Equity

**For the Year Ended 30 June 2014**

<table>
<thead>
<tr>
<th>Retained Earnings $</th>
<th>Asset Revaluation Reserve $</th>
<th>Total $</th>
</tr>
</thead>
<tbody>
<tr>
<td>Balance at 1 July 2012</td>
<td>1,843,003</td>
<td>-</td>
</tr>
</tbody>
</table>

#### Comprehensive Income

<table>
<thead>
<tr>
<th>Description</th>
<th>Retained Earnings $</th>
<th>Asset Revaluation Reserve $</th>
<th>Total $</th>
</tr>
</thead>
<tbody>
<tr>
<td>Surplus for the year</td>
<td>328,746</td>
<td>-</td>
<td>328,746</td>
</tr>
<tr>
<td>Other comprehensive income</td>
<td>-</td>
<td>231,818</td>
<td>231,818</td>
</tr>
</tbody>
</table>

Total comprehensive income attributable to members of the entity | 328,746 | 231,818 | 560,564 |

<table>
<thead>
<tr>
<th>Description</th>
<th>Retained Earnings $</th>
<th>Asset Revaluation Reserve $</th>
<th>Total $</th>
</tr>
</thead>
<tbody>
<tr>
<td>Balance at 30 June 2013</td>
<td>2,171,749</td>
<td>231,818</td>
<td>2,403,567</td>
</tr>
</tbody>
</table>

#### Comprehensive Income

<table>
<thead>
<tr>
<th>Description</th>
<th>Retained Earnings $</th>
<th>Asset Revaluation Reserve $</th>
<th>Total $</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deficit for the year</td>
<td>(345,728)</td>
<td>-</td>
<td>(345,728)</td>
</tr>
<tr>
<td>Other comprehensive income</td>
<td>(112,612)</td>
<td>-</td>
<td>(112,612)</td>
</tr>
</tbody>
</table>

Total comprehensive income attributable to members of the entity | (458,340) | - | (458,340) |

Balance at 30 June 2014 | 1,713,409 | 231,818 | 1,945,227 |

*The accompanying notes form part of these financial statements.*
# Statement of Cash Flows

For the Year Ended 30 June 2014

<table>
<thead>
<tr>
<th>Note</th>
<th>2014</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$</td>
<td>$</td>
</tr>
<tr>
<td><strong>Cash Flows from Operating Activities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Commonwealth, state and local government grants</td>
<td>4,764,730</td>
<td>4,338,908</td>
</tr>
<tr>
<td>Receipts from sales, services and donations</td>
<td>1,392,276</td>
<td>2,575,651</td>
</tr>
<tr>
<td>Payments to suppliers and employees</td>
<td>(5,585,550)</td>
<td>(6,554,198)</td>
</tr>
<tr>
<td><strong>Net cash provided by operating activities</strong></td>
<td><strong>571,456</strong></td>
<td><strong>360,361</strong></td>
</tr>
<tr>
<td><strong>Cash Flows from Investing Activities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Interest received</td>
<td>13,474</td>
<td>21,942</td>
</tr>
<tr>
<td>Proceeds from sale of property, plant and equipment</td>
<td>30,502</td>
<td>21,363</td>
</tr>
<tr>
<td>Purchase of property, plant and equipment</td>
<td>(1,535,121)</td>
<td>(234,510)</td>
</tr>
<tr>
<td><strong>Net cash (used in) provided by investing activities</strong></td>
<td><strong>(1,491,145)</strong></td>
<td><strong>(191,205)</strong></td>
</tr>
<tr>
<td><strong>Cash Flows from Financing Activities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Loans and borrowings</td>
<td>492,465</td>
<td>-</td>
</tr>
<tr>
<td>Payment of borrowings</td>
<td>(12,000)</td>
<td>-</td>
</tr>
<tr>
<td><strong>Net cash used in financing activities</strong></td>
<td><strong>480,465</strong></td>
<td>-</td>
</tr>
<tr>
<td><strong>Net increase/(decrease) in cash held</strong></td>
<td>(439,224)</td>
<td>169,156</td>
</tr>
<tr>
<td>Cash at beginning of financial year</td>
<td>817,950</td>
<td>648,794</td>
</tr>
<tr>
<td>Cash at end of financial year</td>
<td><strong>5</strong></td>
<td><strong>378,726</strong></td>
</tr>
</tbody>
</table>

The accompanying notes form part of these financial statements.
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2014

The financial statements cover Larrakia Nation Aboriginal Corporation as an individual entity. Larrakia Nation Aboriginal Corporation is a not-for-profit corporation incorporated in Northern Territory under the Corporations (Aboriginal & Torres Strait Islander) Act 2006. The financial statements were authorised for issue on 2nd December 2014 by the Directors.

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Preparation

Larrakia Nation Aboriginal Corporation applies Australian Accounting Standards – Reduced Disclosure Requirements as set out in AASB 1053: Application of Tiers of Australian Accounting Standards and AASB 2010–2: Amendments to Australian Accounting Standards arising from Reduced Disclosure Requirements and other applicable Australian Accounting Standards – Reduced Disclosure Requirements.

The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards – Reduced Disclosure Requirements of the Australian Accounting Standards Board (AASB) and the Associations Incorporation Reform Act 2012 and the Corporations (Aboriginal and Torres Strait Islander) Act 2006. The corporation is a not-for-profit entity for financial reporting purposes under Australian Accounting Standards.

Australian Accounting Standards set out accounting policies that the AASB has concluded would result in financial statements containing relevant and reliable information about transactions, events and conditions. Material accounting policies adopted in the preparation of the financial statements are presented below and have been consistently applied unless stated otherwise.

The financial statements, except for the cash flow information, have been prepared on an accruals basis and are based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities. The amounts presented in the financial statements have been rounded to the nearest dollar.

Going Concern

The financial report has been prepared on the going concern basis, which assumes that the entity will be able to realise its assets and discharge its liabilities in the normal course of business.

For the reasons described below, there is material uncertainty whether the corporation will continue as a going concern:

- At 30 June 2014 the corporation has net current liabilities of $1,076,610 and has incurred a loss of $458,340 in the current period
- At the date of this report, there are still certain overdue trade and other payables outstanding that have not been paid.

The ability of the corporation to continue as a going concern is dependent on its ability to:

- Generate sufficient cash flows from operations to meet its financial obligations,
- Continue to manage the performance of the corporation, including increasing operating cash flows and reducing overheads,
- Reduce its outgoings,
- Achieve a continue forbearance of the corporation’s trade creditors,
- Renew and obtain additional grant funding agreements.

At the date of this report and having considered the above factors, the directors are confident that the corporation will be able to continue as a going concern. Notwithstanding this there is material uncertainty whether the corporation will continue as a going concern and, therefore, whether it will realise its assets and discharge its liabilities in the normal course of business.

The financial report does not include adjustments relating to the recoverability and classification of recorded asset amounts, or to the amounts and classification of liabilities that might be necessary should the corporation not continue as a going concern.
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2014

Accounting Policies

a. Income Tax

The corporation has received advice from the Australian Taxation Office that it is endorsed as a Public Benevolent Institution and is recognised with endorsement entitling the corporation to Charity Tax Concessions.

These concessions are listed on the Australian Business Register as being endorsed as Income Tax Exempt, Fringe Benefits Tax Exempt and eligible for GST Concessions.

b. Fair Value of Assets and Liabilities

The corporation measures some of its assets at fair value on a recurring basis.

Fair value is the price the corporation would receive to sell an asset or would have to pay to transfer a liability in an orderly (ie unforced) transaction between independent, knowledgeable and willing market participants at the measurement date.

For non-financial assets, the fair value measurement also takes into account a market participant’s ability to use the asset in its highest and best use, or to sell it to another market participant that would use the asset in its highest and best use.

The fair value of liabilities and the entity’s own equity instruments (excluding those related to share-based payment arrangements) may be valued, where there is no observable market price in relation to the transfer of such financial instrument, by reference to observable market information where such instruments are held as assets. Where this information is not available, other valuation techniques are adopted and, where significant, are detailed in the respective note to the financial statements.

c. Property, Plant and Equipment

Plant and equipment

Plant and equipment are measured on the cost basis and are therefore carried at cost less accumulated depreciation and any accumulated impairment losses. In the event the carrying amount of plant and equipment is greater than its estimated recoverable amount, the carrying amount is written down immediately to its estimated recoverable amount and impairment losses recognised either in profit or loss or as a revaluation decrease if the impairment losses relate to a revalued asset. A formal assessment of recoverable amount is made when impairment indicators are present (refer to Note 1(g) for details of impairment). The cost of fixed assets constructed within the corporation includes the cost of materials, direct labour, borrowing costs and an appropriate proportion of fixed and variable overheads.

Subsequent costs are included in the asset’s carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the corporation and the cost of the item can be measured reliably. All other repairs and maintenance are recognised as expenses in profit or loss during the financial period in which they are incurred.

Depreciation

The depreciable amount of all fixed assets, including buildings and capitalised lease assets, is depreciated on a diminishing value method over the asset’s useful life commencing from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful lives of the improvements.

The depreciation rates used for each class of depreciable assets are:

<table>
<thead>
<tr>
<th>Class of Fixed Asset</th>
<th>Depreciation Rate (years)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Buildings</td>
<td>10</td>
</tr>
<tr>
<td>Vehicles</td>
<td>4</td>
</tr>
</tbody>
</table>
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2014

Furniture and fixtures 2.5
IT equipment 2.5
Plant & equipment 2.5 – 10

The assets’ residual values and useful lives are reviewed and adjusted, if appropriate, at the end of each reporting period.

Gains and losses on disposals are determined by comparing net proceeds with the carrying amount. These gains and losses are recognised in profit or loss in the period in which they occur. When revalued assets are sold, amounts included in the revaluation reserve relating to that asset are transferred to retained surplus.

d. Leases

Leases of fixed assets, where substantially all the risks and benefits incidental to the ownership of the asset (but not the legal ownership) are transferred to the corporation, are classified as finance leases.

Finance leases are capitalised by recognising an asset and a liability at the lower of the amount equal to the fair value of the leased property or the present value of the minimum lease payments, including any guaranteed residual values. Lease payments are allocated between the reduction of the lease liability and the lease interest expense for the period.

Leased assets are depreciated on a straight-line basis over their estimated useful lives where it is likely that the corporation will obtain ownership of the asset or ownership over the term of the lease.

Lease payments for operating leases, where substantially all the risks and benefits remain with the lessor, are recognised as expenses on a straight-line basis over the lease term.

Lease incentives under operating leases are recognised as a liability and amortised on a straight-line basis over the life of the lease term.

e. Financial Instruments

Initial recognition and measurement

Financial assets and financial liabilities are recognised when the entity becomes a party to the contractual provisions to the instrument. For financial assets, this is equivalent to the date that the corporation commits itself to either purchase or sell the asset (i.e. trade date accounting is adopted).

Financial instruments are initially measured at fair value plus transaction costs, except where the instrument is classified “at fair value through profit or loss” in which case transaction costs are recognised immediately as expenses in profit or loss.

Classification and subsequent measurement

Financial instruments are subsequently measured at fair value, amortised cost using the effective interest method, or cost.

Amortised cost is calculated as the amount at which the financial asset or financial liability is measured at initial recognition less principal repayments and any reduction for impairment, and adjusted for any cumulative amortisation of the difference between that initial amount and the maturity amount calculated using the effective interest method.
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2014

The effective interest method is used to allocate interest income or interest expense over the relevant period and is equivalent to the rate that exactly discounts estimated future cash payments or receipts (including fees, transaction costs and other premiums or discounts) through the expected life (or when this cannot be reliably predicted, the contractual term) of the financial instrument to the net carrying amount of the financial asset or financial liability. Revisions to expected future net cash flows will necessitate an adjustment to the carrying amount with a consequential recognition of an income or expense item in profit or loss.

(i) Financial assets at fair value through profit or loss

Financial assets are classified at "fair value through profit or loss" when they are held for trading for the purpose of short-term profit taking, derivatives not held for hedging purposes, or when they are designated as such to avoid an accounting mismatch or to enable performance evaluation where a group of financial assets is managed by key management personnel on a fair value basis in accordance with a documented risk management or investment strategy. Such assets are subsequently measured at fair value with changes in carrying amount being included in profit or loss.

(ii) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss through the amortisation process and when the financial asset is derecognised.

(iii) Held-to-maturity investments

Held-to-maturity investments are non-derivative financial assets that have fixed maturities and fixed or determinable payments, and it is the corporation's intention to hold these investments to maturity. They are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss through the amortisation process and when the financial asset is derecognised.

(iv) Available-for-sale investments

Available-for-sale investments are non-derivative financial assets that are either not capable of being classified into other categories of financial assets due to their nature or they are designated as such by management. They comprise investments in the equity of other entities where there is neither a fixed maturity nor fixed or determinable payments.

They are subsequently measured at fair value with any remeasurements other than impairment losses and foreign exchange gains and losses recognised in other comprehensive income. When the financial asset is derecognised, the cumulative gain or loss pertaining to that asset previously recognised in other comprehensive income is reclassified into profit or loss.

Available-for-sale financial assets are classified as non-current assets when they are not expected to be sold within 12 months after the end of the reporting period. All other available-for-sale financial assets are classified as current assets.

(v) Financial liabilities

Non-derivative financial liabilities are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss through the amortisation process and when the financial liability is derecognised.
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2014

Impairment
A financial asset (or a group of financial assets) is deemed to be impaired if, and only if, there is objective evidence of impairment as a result of one or more events (a "loss event") having occurred, which has an impact on the estimated future cash flows of the financial asset(s).

In the case of available-for-sale financial assets, a significant or prolonged decline in the market value of the instrument is considered to constitute a loss event. Impairment losses are recognised in profit or loss immediately. Also, any cumulative decline in fair value previously recognised in other comprehensive income is reclassified into profit or loss at this point.

In the case of financial assets carried at amortised cost, loss events may include: indications that the debtors or a group of debtors are experiencing significant financial difficulty, default or delinquency in interest or principal payments; indications that they will enter bankruptcy or other financial reorganisation; and changes in arrears or economic conditions that correlate with defaults. When the terms of financial assets that would otherwise have been past due or impaired have been renegotiated, the corporation recognises the impairment for such financial assets by taking into account the original terms as if the terms have not been renegotiated so that the loss events that have occurred are duly considered.

Derecognition
Financial assets are derecognised when the contractual right to receipt of cash flows expires or the asset is transferred to another party whereby the entity no longer has any significant continuing involvement in the risks and benefits associated with the asset. Financial liabilities are derecognised when the related obligations are discharged or cancelled, or have expired. The difference between the carrying amount of the financial liability extinguished or transferred to another party and the fair value of consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss.

f. Impairment of Assets
At the end of each reporting period, the corporation assesses whether there is any indication that an asset may be impaired. If such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, to the asset's carrying amount. Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another Standard (eg in accordance with the revaluation model in AASB 116). Any impairment loss of a revalued asset is treated as a revaluation decrease in accordance with that other Standard.

Where it is not possible to estimate the recoverable amount of an individual asset, the corporation estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Where the future economic benefits of the asset are not primarily dependent upon the asset’s ability to generate net cash inflows and when the entity would, if deprived of the asset, replace its remaining future economic benefits, value in use is determined as the depreciated replacement cost of an asset.

Where an impairment loss on a revalued asset is identified, this is recognised against the revaluation surplus in respect of the same class of asset to the extent that the impairment loss does not exceed the amount in the revaluation surplus for that class of asset.

g. Employee Provisions
Short-term employee benefits
Provision is made for the corporation’s obligation for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2014

are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The corporation’s obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the statement of financial position.

Other long-term employee benefits

Provision is made for employees’ annual leave entitlements not expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service. Other long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures, and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements of obligations for other long-term employee benefits for changes in assumptions are recognised in profit or loss in the periods in which the changes occur.

The corporation’s obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the corporation does not have an unconditional right to defer settlement for at least 12 months after the reporting date, in which case the obligations are presented as current provisions.

h. Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, deposits held at-call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts.

i. Accounts Receivable and Other Debtors

Accounts receivable and other debtors include amounts due from members as well as amounts receivable from customers for goods sold in the ordinary course of business. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

Accounts receivable are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any provision for impairment. Refer to Note 1(f) for further discussion on the determination of impairment losses.

j. Revenue and Other Income

Non-reciprocal grant revenue is recognised in profit or loss when the corporation obtains control of the grant, it is probable that the economic benefits gained from the grant will flow to the corporation and the amount of the grant can be measured reliably.

If conditions are attached to the grant which must be satisfied before it is eligible to receive the contribution, the recognition of the grant as revenue will be deferred until those conditions are satisfied.

When grant revenue is received whereby the corporation incurs an obligation to deliver economic value directly back to the contributor, this is considered a reciprocal transaction and the grant revenue is recognised in the statement of financial position as a liability until the service has been delivered to the contributor, otherwise the grant is recognised as income on receipt.

The corporation receives non-reciprocal contributions of assets from the government and other parties for zero or a nominal value. These assets are recognised at fair value on the date of acquisition in the statement of financial position, with a corresponding amount of income recognised in profit or loss.

Donations and bequests are recognised as revenue when received.

Interest revenue is recognised using the effective interest method, which for floating rate financial
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2014

assets is the rate inherent in the instrument. Dividend revenue is recognised when the right to receive a dividend has been established.

Revenue from the rendering of a service is recognised upon the delivery of the service to the customers.

All revenue is stated net of the amount of goods and services tax.

k. Borrowing Costs

Borrowing costs directly attributable to the acquisition, construction or production of assets that necessarily take a substantial period of time to prepare for their intended use or sale are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

All other borrowing costs are recognised as expenses in the period in which they are incurred.

l. Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with other receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows included in receipts from customers or payments to suppliers.

m. Comparative Figures

When required by Accounting Standards, comparative figures have been adjusted to conform to changes in presentation for the current financial year. See Note 18.

n. Accounts Payable and Other Payables

Accounts payable and other payables represent the liabilities outstanding at the end of the reporting period for goods and services received by the corporation during the reporting period that remain unpaid. The balance is recognised as a current liability with the amounts normally paid within 30 days of recognition of the liability.

o. Provisions

Provisions are recognised when the corporation has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured. Provisions recognised represent the best estimate of the amounts required to settle the obligation at the end of the reporting period.

p. New and Amended Accounting Policies Adopted by the Corporation

Employee benefits

During the year, the corporation adopted AASB 119: Employee Benefits (September 2011) and the relevant consequential amendments arising from the related Amending Standards. As a result, the corporation early adopted AASB 2011-11: Amendments to AASB 119 (September 2011) arising from Reduced Disclosure Requirements because the corporation’s financial statements are prepared under Australian Accounting Standards – Reduced Disclosure Requirements. The corporation has applied AASB 119 (September 2011) and the relevant consequential amendments arising from the related Amending Standards from 1 January 2013.

For the purpose of measurement, AASB 119 (September 2011) defines obligations for short-term employee benefits as obligations expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related services. In accordance with AASB 119 (September 2011), provisions for short-term employee benefits are measured at the
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2014

(undiscounted) amounts expected to be paid to employees when the obligation is settled, whereas provisions that do not meet the criteria for classification as short-term (other long-term employee benefits) are measured at the present value of the expected future payments to be made to employees. Previously, the corporation had separated provisions for benefits with similar characteristics, such as annual leave and sick leave, into short- and long-term portions, and applied the relevant measurement approach under AASB 119 to the respective portions.

As the corporation expects that all of its employees would use all of their annual leave entitlements earned during a reporting period before 12 months after the end of the reporting period, adoption of AASB 119 (September 2011) did not have a material impact on the amounts recognised in respect of the corporation’s employee provisions. Note also that adoption of AASB 119 (September 2011) did not impact the classification of leave entitlements between current and non-current liabilities in the corporation’s financial statements.

AASB 119 (September 2011) also introduced changes to the recognition and measurement requirements applicable to termination benefits and defined benefit plans. As the corporation did not have any of these types of obligations in the current or previous reporting period, these changes did not impact the corporation’s financial statements.

Fair value measurement

During the year, the corporation adopted AASB 13: Fair Value Measurement and the relevant consequential amendments arising from the related Amending Standards. As a result, the Corporation early adopted AASB 2012-1: Amendments to Australian Accounting Standards – Fair Value Measurement – Reduced Disclosure Requirements because the corporation’s financial statements are prepared under Australian Accounting Standards – Reduced Disclosure Requirements. The corporation has applied AASB 13 and the relevant consequential amendments arising from the related Amending Standards from 1 January 2013.

No material adjustments to the carrying amounts of any of the corporation’s assets or liabilities were required as a consequence of applying AASB 13. Nevertheless, AASB 13 requires enhanced disclosures regarding assets and liabilities that are measured at fair value and fair values disclosed in the corporation’s financial statements. These enhanced disclosures are provided in Note 22.

The disclosure requirements in AASB 13 need not be applied by the corporation in the comparative information provided for periods before initial application of AASB 13 (that is, periods beginning before 1 January 2013). However, as some of the disclosures now required under AASB 13 were previously required under other Australian Accounting Standards, such as AASB 7: Financial Instruments: Disclosures, the Corporation has provided this previously provided information as comparatives in the current reporting period.

q. Key Estimates

(i) Impairment

The corporation assesses impairment at the end of each reporting period by evaluation of conditions and events specific to the corporation that may be indicative of impairment triggers.
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2014

r. Key Judgments

(i) Provision for impairment of receivables
Included in trade receivables and other receivables at the end of the reporting period are amounts receivable from persons in relation to unpaid IRO payments amounting to $335,721. The Directors has not received undertakings from the debtors that such amounts will be paid and therefore a provision for impairment has been made.

(ii) Employee benefits
For the purpose of measurement, AASB 119: Employee Benefits (September 2011) defines obligations for short-term employee benefits as obligations expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related services. As the Corporation expects that all of its employees would use all of their annual leave entitlements earned during a reporting period before 12 months after the end of the reporting period, the Corporation believes that obligations for annual leave entitlements satisfy the definition of short-term employee benefits and, therefore, can be measured at the (undiscounted) amounts expected to be paid to employees when the obligations are settled.

NOTE 2: REVENUE FROM OPERATIONS

<table>
<thead>
<tr>
<th></th>
<th>2014</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenue</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Revenue from local, state and federal grants:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>State and federal government grants</td>
<td>3,038,759</td>
<td>4,495,368</td>
</tr>
<tr>
<td>Other organisations</td>
<td>762,920</td>
<td>55,598</td>
</tr>
<tr>
<td>Other revenue:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other general</td>
<td>422,258</td>
<td>118,106</td>
</tr>
<tr>
<td>Service fees</td>
<td>551,271</td>
<td>494,428</td>
</tr>
<tr>
<td>IRO services and administration fees</td>
<td>316,678</td>
<td>568,021</td>
</tr>
<tr>
<td>Aged care services</td>
<td>83,942</td>
<td>69,613</td>
</tr>
<tr>
<td>Total revenue</td>
<td>5,175,828</td>
<td>1,250,168</td>
</tr>
</tbody>
</table>

NOTE 3: KEY MANAGEMENT PERSONNEL COMPENSATION

<table>
<thead>
<tr>
<th></th>
<th>Short-term Benefit $</th>
<th>Post-employment Benefit $</th>
<th>Total $</th>
</tr>
</thead>
<tbody>
<tr>
<td>2014</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total compensation</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>2013</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total compensation</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
</tbody>
</table>

No compensation was paid to key personnel other than remuneration payable during the normal course of business for reimbursement of time and travel related costs and paid from the corporations own funds.
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2014

NOTE 4: AUDITOR'S REMUNERATION

Remuneration of the auditor of the corporation for:
  Auditing or reviewing the financial report/systems through
  Deloitte Touche Tohmatsu, Darwin NT.

<table>
<thead>
<tr>
<th></th>
<th>2014</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$</td>
<td>$</td>
</tr>
<tr>
<td></td>
<td>72,300</td>
<td>62,270</td>
</tr>
</tbody>
</table>

NOTE 5: CASH AND CASH EQUIVALENTS

Reconciliation of cash
Cash at the end of the financial year as shown in the cash flow statement is reconciled to items in the balance sheet as follows:

<table>
<thead>
<tr>
<th></th>
<th>2014</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash at bank - unrestricted</td>
<td>378,426</td>
<td>817,850</td>
</tr>
<tr>
<td>Cash on Hand</td>
<td>300</td>
<td>100</td>
</tr>
<tr>
<td><strong>Total Cash and cash equivalents</strong></td>
<td><strong>378,726</strong></td>
<td><strong>817,950</strong></td>
</tr>
</tbody>
</table>

The effective interest rate on short-term bank deposits was <1% (2013: <1%).

Reconciliation of cash
Cash at the end of the financial year as shown in the statement of cash flows is reconciled to items in the statement of financial position as follows:

<table>
<thead>
<tr>
<th></th>
<th>2014</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>378,726</td>
<td>817,950</td>
</tr>
<tr>
<td></td>
<td>378,726</td>
<td>817,950</td>
</tr>
</tbody>
</table>

NOTE 6: TRADE AND OTHER RECEIVABLES

<table>
<thead>
<tr>
<th></th>
<th>2014</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>CURRENT</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts receivable - general</td>
<td>768,193</td>
<td>434,720</td>
</tr>
<tr>
<td>Accounts receivable - IRO</td>
<td>601,822</td>
<td>494,879</td>
</tr>
<tr>
<td>Allowance for doubtful debts</td>
<td>(335,721)</td>
<td>(231,307)</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>1,034,294</strong></td>
<td><strong>698,292</strong></td>
</tr>
</tbody>
</table>

NOTE 7: OTHER ASSETS

<table>
<thead>
<tr>
<th></th>
<th>2014</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Prepayments</td>
<td>58,739</td>
<td>7,942</td>
</tr>
<tr>
<td></td>
<td><strong>58,739</strong></td>
<td><strong>7,942</strong></td>
</tr>
</tbody>
</table>
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2014

NOTE 8: OTHER FINANCIAL ASSETS

<table>
<thead>
<tr>
<th></th>
<th>2014</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Non-derivative financial assets at cost</td>
<td>$20,000</td>
<td>$20,000</td>
</tr>
</tbody>
</table>

Other financial assets represent investment in a community scheme at Bendigo Bank which is not listed or publicly traded, and is not measured at cost as fair value is not reliably determinable.

NOTE 9: PROPERTY, PLANT AND EQUIPMENT

<table>
<thead>
<tr>
<th></th>
<th>2014</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Land and Buildings:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>At cost</td>
<td>$1,595,559</td>
<td>$1,595,559</td>
</tr>
<tr>
<td>Accumulated depreciation</td>
<td>($54,245)</td>
<td>($51,134)</td>
</tr>
<tr>
<td></td>
<td>$1,541,314</td>
<td>$1,544,425</td>
</tr>
<tr>
<td>Motor Vehicles:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>At cost</td>
<td>$653,935</td>
<td>$623,236</td>
</tr>
<tr>
<td>Accumulated depreciation</td>
<td>($445,468)</td>
<td>($411,841)</td>
</tr>
<tr>
<td></td>
<td>$208,467</td>
<td>$211,395</td>
</tr>
<tr>
<td>IT Equipment:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>At cost</td>
<td>$118,465</td>
<td>$118,465</td>
</tr>
<tr>
<td>Accumulated depreciation</td>
<td>($109,411)</td>
<td>($103,376)</td>
</tr>
<tr>
<td></td>
<td>$9,054</td>
<td>$15,089</td>
</tr>
<tr>
<td>Furniture and Fixtures:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>At cost</td>
<td>$64,521</td>
<td>$64,521</td>
</tr>
<tr>
<td>Accumulated depreciation</td>
<td>($58,837)</td>
<td>($55,046)</td>
</tr>
<tr>
<td></td>
<td>$5,684</td>
<td>$9,475</td>
</tr>
<tr>
<td>Plant and Equipment:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>At cost</td>
<td>$120,020</td>
<td>$110,657</td>
</tr>
<tr>
<td>Accumulated depreciation</td>
<td>($97,940)</td>
<td>($90,975)</td>
</tr>
<tr>
<td></td>
<td>$22,080</td>
<td>$19,682</td>
</tr>
<tr>
<td>Construction Work in Progress:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>At cost</td>
<td>$1,651,272</td>
<td>$156,214</td>
</tr>
<tr>
<td></td>
<td>$1,651,272</td>
<td>$156,214</td>
</tr>
<tr>
<td>Total property, plant and equipment</td>
<td>$3,437,871</td>
<td>$1,956,280</td>
</tr>
</tbody>
</table>
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2014

NOTE 9: PROPERTY, PLANT AND Equipment (CONT.)

Movements in carrying amounts
Movement in the carrying amounts for each class of property, plant and equipment between the beginning and the end of the current financial year:

<table>
<thead>
<tr>
<th></th>
<th>Land &amp; Buildings</th>
<th>Motor Vehicles</th>
<th>IT Equip</th>
<th>Furn &amp; Fixtures</th>
<th>Plant &amp; Equip</th>
<th>Construct WIP</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$</td>
<td>$</td>
<td>$</td>
<td>$</td>
<td>$</td>
<td>$</td>
<td>$</td>
</tr>
<tr>
<td>Balance at 1 July 2012</td>
<td>1,316,062</td>
<td>214,560</td>
<td>-</td>
<td>-</td>
<td>58,572</td>
<td>-</td>
<td>1,589,194</td>
</tr>
<tr>
<td>Additions</td>
<td>-</td>
<td>67,996</td>
<td>-</td>
<td>-</td>
<td>10,300</td>
<td>156,214</td>
<td>234,510</td>
</tr>
<tr>
<td>Reclassification</td>
<td>-</td>
<td>-</td>
<td>25,148</td>
<td>15,792</td>
<td>(40,940)</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Revaluation</td>
<td>231,818</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>231,818</td>
<td></td>
</tr>
<tr>
<td>Disposals</td>
<td>-</td>
<td>(8,577)</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>(8,577)</td>
<td></td>
</tr>
<tr>
<td>Depreciation expense</td>
<td>(3,455)</td>
<td>(62,584)</td>
<td>(10,059)</td>
<td>(6,317)</td>
<td>(8,250)</td>
<td>-</td>
<td>(90,665)</td>
</tr>
<tr>
<td>Balance at 30th June 2013</td>
<td>1,544,425</td>
<td>211,395</td>
<td>15,089</td>
<td>9,475</td>
<td>19,682</td>
<td>156,214</td>
<td>1,956,280</td>
</tr>
<tr>
<td>Additions</td>
<td>-</td>
<td>61,201</td>
<td>-</td>
<td>-</td>
<td>9,363</td>
<td>1,495,058</td>
<td>1,565,622</td>
</tr>
<tr>
<td>Disposals</td>
<td>-</td>
<td>(30,502)</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>(30,502)</td>
<td></td>
</tr>
<tr>
<td>Depreciation expense</td>
<td>(3,111)</td>
<td>(33,627)</td>
<td>(8,035)</td>
<td>(3,791)</td>
<td>(6,965)</td>
<td>-</td>
<td>(53,529)</td>
</tr>
<tr>
<td>Balance at 30th June 2014</td>
<td>1,541,314</td>
<td>208,467</td>
<td>9,054</td>
<td>5,684</td>
<td>22,080</td>
<td>1,651,272</td>
<td>3,437,871</td>
</tr>
</tbody>
</table>

NOTE 10: TRADE AND OTHER PAYABLES

<table>
<thead>
<tr>
<th></th>
<th>2014</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>$</td>
<td></td>
<td>$</td>
</tr>
<tr>
<td>CURRENT</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Trade payables</td>
<td>281,037</td>
<td>172,271</td>
</tr>
<tr>
<td>Accrued expenses</td>
<td>239,213</td>
<td>190,334</td>
</tr>
<tr>
<td>GST Payable</td>
<td>192,026</td>
<td>163,696</td>
</tr>
<tr>
<td>Payroll Liabilities</td>
<td>151,981</td>
<td>116,938</td>
</tr>
<tr>
<td></td>
<td>864,257</td>
<td>643,239</td>
</tr>
</tbody>
</table>

NOTE 11: PROVISIONS

CURRENT

<table>
<thead>
<tr>
<th></th>
<th>2014</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>$</td>
<td></td>
<td>$</td>
</tr>
<tr>
<td>Employee Benefits</td>
<td>257,018</td>
<td>146,658</td>
</tr>
<tr>
<td></td>
<td>257,018</td>
<td>146,658</td>
</tr>
</tbody>
</table>
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2014

NOTE 12: DEFERRED REVENUE

<table>
<thead>
<tr>
<th></th>
<th>2014</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>CURRENT</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Unearned revenue (grants)</td>
<td>1,382,663</td>
<td>307,000</td>
</tr>
<tr>
<td></td>
<td>1,382,663</td>
<td>307,000</td>
</tr>
</tbody>
</table>

NOTE 13: LOANS AND BORROWINGS

|               |       |       |
| CURRENT       |       |       |
| Bendigo Bank – short term | 44,431 | - |
| NON-CURRENT   |       |       |
| Bendigo Bank – long term | 436,034 | - |
|               | 436,034 | - |

The corporation entered into a finance arrangement on 10th December 2013 to construct the office facility situated at 76 Dick Ward Drive, Coconut Grove in the Northern Territory (Certificate of Title Volume 750 Folio 153). The financing provided by Bendigo Bank is a $500,000 principle and interest loan over 15 years with an effective interest rate of 6.86%. The facility is secured by a General Security Deed over the property of LNAC.

NOTE 14: ASSET REVALUATION RESERVE

<p>| | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Balance at beginning of the financial year</td>
<td>231,818</td>
<td>-</td>
</tr>
<tr>
<td>Increase/(Decrease) on revaluation of land</td>
<td>-</td>
<td>231,818</td>
</tr>
<tr>
<td>Balance at end of the financial year</td>
<td>231,818</td>
<td>231,818</td>
</tr>
</tbody>
</table>

NOTE 15: EVENTS AFTER THE BALANCE SHEET DATE

There are no known events after either balance date or at the date in which the report was prepared that have an effect of the presentation of these accounts or require disclosure.

NOTE 16: RELATED PARTY TRANSACTIONS

During the year ended 30 June 2014, no officer of the corporation entered into any contracts, other than in the normal course of business with any firm or business entity for which he/she is a director.

NOTE 17: FINANCIAL RISK MANAGEMENT

The group’s financial instruments consist mainly of deposits with banks, local money market instruments, short-term investments, accounts receivable and payable, and leases.

The carrying amounts for each category of financial instruments, measured in accordance with AASB 139 as detailed in the accounting policies to these financial statements, are as follows:
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2014

NOTE 17: FINANCIAL RISK MANAGEMENT CONT.

Financial assets
Cash and cash equivalents 5 378,726  817,950
Trade and other receivables 6 1,034,294  698,292
Other assets 7 58,739   7,942

1,471,759  1,524,184

Financial liabilities
Financial liabilities at amortised cost:
— Trade and other payables 10 864,257  643,239
— Provisions 11 257,018  146,658
— Deferred revenue 12 1,371,732  307,000
— Loans and Borrowings 13 480,465   -

2,973,472  1,096,897

NOTE 18: COMPARATIVE FIGURES

The corporation has identified and processed transactions in relation to the previous financial year for which it has not restated the 2013 comparative figures. These changes relate to the following items and are shown in the current financial statements as Prior Year Adjustments in the Statement of Comprehensive Income.

Prior Year Adjustments
Unexpended grant revenue not recognised 2013 215,755   -
Reversal 2014 Grant recognised in 2013 (103,145)   -

112,612   -

NOTE 19: FAIR VALUE MEASUREMENTS

The corporation does not subsequently measure any liabilities at fair value on a recurring basis, or any assets or liabilities at fair value on a non-recurring basis.

NOTE 20: SEGMENT REPORTING

The corporation has one activity and operates in one location, the activity is promotion of Indigenous culture and self-determination, and the Corporation operates in the Northern Territory.
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2014

NOTE 21: CORPORATION DETAILS

The registered office of the corporation is:
Larrakia Nation Aboriginal Corporation
76 Dick Ward Drive
Coconut Grove NT 0810

The principal place of business is:
Larrakia Nation Aboriginal Corporation
76 Dick Ward Drive
Coconut Grove NT 0810

The postal address of the corporation is:
Larrakia Nation Aboriginal Corporation
PO Box 1098
Nightcliff NT 0814

The previous address of the business was as at 19/09/14:
Larrakia Nation Aboriginal Corporation
4/1 Pavonia Place
Nightcliff NT 0814

The date of incorporation is:
25th May 1998

The official Logo of the corporation is:

LARRAKIA
NATION
Culture empowering community
DARWIN'S TRADITIONAL OWNERS
STATEMENT BY DIRECTORS OF THE BOARD

In the opinion of the board, the financial report as set out on pages 3 to 22:

1. Presents a true and fair view of the financial position of Larrakia Nation Aboriginal Corporation as at 30 June 2014 and its performance for the year ended on that date in accordance with Australian Accounting Standards (including Australian Accounting Interpretations) of the Australian Accounting Standards Board.

2. At the date of this statement, there are reasonable grounds to believe that Larrakia Nation Aboriginal Corporation will be able to pay its debts as and when they fall due.

This statement is made in accordance with a resolution of the Board and is signed for and on behalf of the board by:

Darryn Wilson
Name
Signed

Betti Shepherd
Name
Signed

Dated this 30th day of December, 2014
Independent Auditor’s Report
to the Members of Larrakia Nation Aboriginal Corporation


We have audited the accompanying financial report of Larrakia Nation Aboriginal Corporation, which comprises the statement of financial position as at 30 June 2014, the statement of comprehensive income, the statement of cash flows and the statement of changes in equity for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and management’s declaration as set out on pages 2 to 24.

Management’s Responsibility for the Financial Report

Management is responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards – Reduced Disclosure Requirements and the Corporations (Aboriginal and Torres Strait Islander) Act 2006 and for such internal control as management determines is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

Auditor’s Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor’s judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity’s preparation of the financial report that gives a true and fair view, in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity’s internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.
Basis for Qualified Opinion

Larrakia Nation Aboriginal Corporation has a current receivable from IRO Services Program carried at $266,101 (net of allowance for doubtful debts) on the statement of financial position as at 30 June 2014. We were unable to obtain sufficient appropriate audit evidence about the carrying amount of this receivable because we could not rely on the database making up this receivable as it was not complete and was not ageing debtors correctly. Consequently, we were unable to determine whether any adjustments to this balance were necessary.

Qualified Opinion

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion paragraph, the financial report of Larrakia Nation Aboriginal Corporation is in accordance with the Corporations (Aboriginal and Torres Strait Islander) Act 2006 including:

i. giving a true and fair view of the Corporation’s financial position as at 30 June 2014 and of its performance for the year ended on that date; and

ii. complying with Australian Accounting Standards – Reduced Disclosure Requirements.

Emphasis of matter

Without further modifying our opinion, we draw attention to Note 1 in the financial report, which indicates that the Corporation incurred a net loss of $458,340 during the year ended 30 June 2014 and, as of that date, the Corporation’s current liabilities exceeded its current assets by $1,076,610. These conditions, along with other matters as set forth in Note 1, indicate the existence of a material uncertainty that may cast significant doubt about the Corporation’s ability to continue as a going concern and therefore, the Corporation may be unable to realise its assets and discharge its liabilities in the normal course of business.

Deloitte Touche Tohmatsu

DELOITTE TOUCHE TOHMATSU

Elna Dry
Partner
Chartered Accountants
Darwin, 3 December 2014
CERTIFICATE BY DIRECTORS OF THE BOARD

I, Name: ____________________________

Address: ____________________________

and I, Name: ____________________________

Address: ____________________________

certify that:

a. We are members of the board of Larrakia Nation Aboriginal Corporation.

b. We attended the annual general meeting of the corporation held on _______________ 2014.

c. The annual financial statements for the year ended 30 June 2014 were submitted to the members of the corporation at the annual general meeting.

........................................................................................................
Name
........................................................................................................
Signed

........................................................................................................
Name
........................................................................................................
Signed

Dated this..................................day of..............................................2014